

Stakeholder Engagement Update – September 2020

Purpose

- The purpose of this paper is to give the Board an overview of the engagement with stakeholders that the Commission has undertaken over the month of September 2020 as part of our Advice 21 programme to be delivered 31 May 2021.
- This is to provide transparency so that the Board can scrutinise our performance against the requirements of the Climate Change Response Act (the Act) to publicly engage and consult, and to consider the results of public consultation on our advice.
- How well the Commission engages with stakeholders will be a key determinant in giving effect to the requirements of the Act.

Recap

- The focus for engagement over September 2020 has moved from listening and discovering to a focus on detail and testing stakeholder views on our evidence and thinking to date.
- This was the first month where we used our approach of minimising reactive engagements tabled at the September board meeting
- We have completed the themed workshops, with the final workshop on waste held on Thursday 8 October. We had excellent engagement with these workshops, and through them have established some valuable new relationships. Workshops completed in September include:
 - Rural communities
 - Bioeconomy
- Further detail on the intent of these workshops and attendees is included as Appendix One.
- Those attending have been experts, sector specialists, business and community representatives. All have shared valuable insights with our technical teams.
- We have surveyed attendees of all workshops held on how they found the workshops, and their feedback has been positive. We received around a 14% response rate, which is usual for these types of survey. A summary of the feedback we received and the key points from the survey are attached as appendix two.

Next phase of engagement

- We are shifting our engagement approach to align with our pre-consultation engagement strategy (presented at the October board meeting). This strategy reflects the need for our technical teams to focus on finalising their analysis and preparing for presentation of the draft advice to the Board, and means we are prioritising activity that can be led from the Communications and Engagement team, as well as high value Leadership engagement.
- We are considering additional workshops on themes that have been identified through our engagement over the past couple of months and expect to finalise these plans in October. This

includes a policy expert group, potentially with a similar structure to a Technical Reference Group.

- In line with our approach of minimising reactive engagements tabled at the September board meeting, we have accepted two requests for the Chair to present at events in October. This includes the Institute of Finance Professionals NZ Conference and the Electricity Association Network AGM and Conference. We have declined three. This includes the Conferenz run decarbonising heat event, Victoria University and the World Wildlife Fund (WWF). These were declined because they were not deemed appropriate for our team to spend time on or the invite was too late (WWF).

Engagement log – 1-30 September 2020

- The tables in the following pages give a view of the breadth and depth of engagement over the previous month and outline engagements by team.
- We have recently worked through the engagement log and tidied the data and reporting back to March. This is now making it easier to pull through the information through into this report. However, the numbers in this report may differ slightly from the previous months. We will be using this approach from now on.
- The Engagement by organisation table now shows meetings where they team have attended meetings that were led by a different sector team. These are shown in italics.
- When reviewing the log, we would particularly appreciate feedback on the following areas:
 - A. Do you consider the engagement broadly consistent with our engagement principles, specifically:**
 - a. Protecting our independence; and
 - b. Thinking smart – bearing in mind that we are a small organisation with limited capacity?
 - B. As we move into our next phase of engagement, testing our assumptions, are there specific areas on which you think the Commission should focus?**

Heat, Industry and Power Team

- **Total number of September engagements – independent of supporting the executive team –15**

- The HIP team are continuing their extensive 1:1 engagement, targeting the technical information required from stakeholders in order to support modelling assumptions and thinking on policy direction.

- Key themes of these discussions include:
 - Hydrogen supply and cost predictions
 - Cost assumptions around CCS
 - Housing and urban development
 - HFC gases
 - Refinery NZ business model and sustainability projects
 - Update on government work programmes
 - Gas supply and long-term costs
 - Electrification of heat plant and access to capital
 - Role of carbon price.

- **Total number of September engagements – independent of executive team – 15**

Table 1.1: Engagements by primary focus

Subsector	Number of engagements this month	Number of engagements overall (from 1-Mar-20)
Energy sources	5	-
End users	3	-
Removals	0	-
Cross-cutting	7	-
Total	15	99

Table 1.2: Engagements by entity type

Entity type	Number of engagements this month	Number of engagements overall (from 1-Mar-20)
Umbrella organisations	1	-
Businesses	9	-
Governance	5	-

Researchers	0	-
Total	15	99

Table 1.3: Engagement by organisation

Team led	Team attended
<ul style="list-style-type: none"> • Castalia • Gas Industry Company • Kainga Ora • MBIE (Energy Policy team) • Oji Fibre Solutions • Pan Pac Forest Products 	<ul style="list-style-type: none"> • Refining NZ • Synlait • Todd Energy • Nova Energy • Transpower • HFC gas workshop
	<ul style="list-style-type: none"> • <i>Red Stag Timber</i> • <i>NZ Merino</i> • <i>Wood Processors and Manufacturers Association</i>

Land & Waste Team

- **Total number of September engagements – independent of supporting the executive team – 47**
- We have increased our engagement with stakeholders that we have not spoken to before.
- We have also played a role in bringing different stakeholders together to explore common ground (e.g. Farm Forest Association and He Waka Eke Noa)
- The meetings have been used to test the body of evidence we’ve gathered and our resultant thinking.
- Key themes that have been discussed include:
 - The use of trees/timber in the bioeconomy
 - Progress of He Waka Eke Noa, and how it links to the CCC’s work
 - The role of banks in landowners changing management practice and/or land use
 - Government’s role in developing “regenerative” agriculture
 - Impacts on rural communities
 - Different types of forest management (e.g. continuous cover)
 - Innovative financing of sustainable land use (e.g. green bonds, NZU markets)
 - On-farm measurement and management
 - Success stories in sustainable branded industries
 - Issues around embedded governance structures not promoting mixed land use
 - Forest accounting for budgets, international targets and the emissions trading scheme
 - Scope for horticulture expansion along with barriers and opportunities
 - Local government land issues
 - Physical impacts of climate change
 - Different farming systems and how climate policy may interact with them
 - Unfair international playing fields for wood processors
 - Circular economy principles in waste management (e.g. anaerobic digestion, composting, displacing emissions intensive production of materials like aluminium)
 - Issues around new government incentives such as the increased waste levy
 - Wastewater treatment
 - Strategic approaches to waste management
 - How NZ could better manage fibre waste/recycling

Table 2.1: Engagements by primary focus

Subsector	Number of engagements this month	Number of engagements overall (from 1-Mar-20)
Growers	6	
Product Processors	3	
Waste	11	
Removals	5	

Cross-cutting	22	
Total	47	162

Table 2.2: Engagements by entity type

Entity type	Number of engagements this month	Number of engagements overall (from 1-Mar-20)
Umbrella organisations	15	
Businesses	16	
Governance	11	
Researchers	5	
Total	47	162

Table 2.3: Engagement by organisation

Team led	Team attended
<ul style="list-style-type: none"> • AUT • Craigmores Sustainable • Dairy Companies Association New Zealand (DCANZ) • Deer Industry New Zealand (DINZ) • NZ Merino • Infometrics • Plant & Food x2 • Lincoln University • Scion • Rabobank • He Waka Eke Noa x4 • Ministry for Primary Industries (MPI) x5 • ANZ • Te Uru Rakau • Ernslaw One • Farm Forest Association (FFA) x3 	<ul style="list-style-type: none"> • Zespri • Zest IT • Alltech • Toha Science Group • Te Arawa Climate Change Working Group • Bay of Plenty Regional Council • Farm Owners Association (FOA) • Environment Canterbury Regional Council (ECAN) • Gisborne District Council • Greenpeace • Bioenergy Association x3 • Biopak • Oji Fibre Solutions • Tonkin and Taylor • Kaicycle • MFE • True North Consulting
	<ul style="list-style-type: none"> • <i>New Zealand Climate Action Network (NZCAN)</i> • <i>Te Uru Rakau</i> • <i>Ministry of Education (MfE), Treasury, Ministry of Business Innovation & Employment (MBIE), Energy Efficiency and Conservation Authority (EECA)</i>

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- Foundations for Arable Research (FAR)
 - Red Stag Timber
 - Wood Processors and Manufacturers Association (WPMA)
 - Waste Management Institute of New Zealand
 - Water NZ
 - Envirowaste
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Transport Team

- **Total number of September engagements – independent of the executive team – 17**
- Over the past month the Transport team has undergone extensive 1:1 engagement to inform our thinking on policy direction, and for stakeholders to have an update on our work programme.
- Key themes included:
 - Sustainable Aviation Fuels
 - Congestion charging
 - Prioritising electrifying the light vehicle fleet
 - Hydrogen for heavy freight
 - Mobility as a service
 - Charging network
 - Testing policy approach.

Table 3.1: Engagements by primary focus

Subsector	Number of engagements this month	Number of engagements overall (from 1-Mar-20)
Modes	-	-
Fuels	-	-
Networks & urban design	3	-
Cross-cutting	14	-
Total	17	65

Table 3.2: Engagements by entity type

Entity type	Number of engagements this month	Number of engagements overall (from 1-Mar-20)
Umbrella organisations	4	-
Businesses	6	-
Governance	6	-

Researchers	1	-
Total	17	65

Table 3.3: Engagement by organisation

Team led		Team attended
<ul style="list-style-type: none"> • Massey University • Chargenet • Fuso • Mevo • Ministry of Transport x2 • New Zealand Infrastructure Commission 	<ul style="list-style-type: none"> • Air New Zealand x2 • Infrastructure New Zealand • Motor Industry Association • Sustainable Business Council • New Zealand Initiative 	<ul style="list-style-type: none"> • <i>Kainga Ora</i> • <i>Castalia</i> • <i>Transpower</i> • <i>Environment Canterbury Regional Council (ECAN)</i>

Cross-cutting team (Emissions budgets team)

- **Total number of engagements – independent of executive team - 17**
- Key themes and topics of discussion:
 - Regular catchups on modelling, data and results
 - Regular updates on respective work programmes
 - Particular policy issues, including ETS
 - Overview of Government’s just transitions work
 - Impact of future policy aimed at addressing climate change on New Zealanders, households and communities
 - Modelling approach used in Quebec and California
 - Issues and options related to voluntary mitigation and offsets in New Zealand post-2020
 - Voluntary offsetting and potential to leverage voluntary action to support native forestry planting
- Also note that some Crosscutting engagement is identified in other sections of this report and is labelled as such.

Table 4.1: Engagements by primary focus

Subsector	Number of engagements this month	Number of engagements overall (from 1-Mar-20)
Cross-cutting	17	-
Total	17	72

Table 4.2: Engagements by entity type

Entity type	Number of engagements this month	Number of engagements overall (from 1-Mar-20)
Umbrella organisations	3	-
Businesses	1	-
Governance	12	-
Researchers	0	-
NGOs	1	-
Total	17	72

Table 4.3: Engagement by organisation

Team led		Team attended
<ul style="list-style-type: none">• Ministry for the Environment (MfE) x5• Ministry of Business Innovation & Employment (MBIE) x2• Te Uru Rakau• Council of Trade Unions	<ul style="list-style-type: none">• New Zealand Climate Action Network (NZCAN)• Motu• The Treasury• Energy Efficiency and Conservation Authority (EECA)	<ul style="list-style-type: none">• <i>Dairy Companies Association New Zealand (DCANZ)</i>• <i>Infometrics</i>• <i>Scion</i>• <i>Ministry for Primary Industries (MPI) x2</i>• <i>He Waka Eke Noa</i>• <i>Bay of Plenty Regional Council</i>

Leadership (Board and/or CE)

- **Total number of engagements – 46**
- The Board Chair recently wrote to all government Chief Executives with an open invitation to meet with the Commission, and this has driven an increase in government engagement over September.
- There have been several follow up conversations off the back of the themed workshops, to better understand new stakeholders that have been involved in these workshops and their views.
- We have also continued our approach of holding briefing sessions with interested media in September, helping them build an understanding of our work and develop a frame of reference for their reporting on the Commission.
- The Board Chair undertook a series of visits in Nelson in September, to build understanding of industries operating in the region – including Red Stag Timber and NZ King Salmon.

Table 5.1: Engagements by primary focus

Subsector	Number of engagements this month	Number of engagements overall (from 1-Mar-20)
Heat, industry, power	8	
Land & Waste	4	
Transport	3	
Cross-cutting	31	
Total	46	157

Table 5.2: Engagements by entity type

Entity type	Number of engagements this month	Number of engagements overall (from 1-Mar-20)
Umbrella organisations	NGO	2
	Community Groups	1
	Media	3
	Iwi/Maori	1
Businesses	Finance	4
	Industry	4
	Business	1
	Innovators	3
	Agriculture	1
	Electricity/Energy	6

	Forestry	1	
	Waste	1	
	Marine Environment	1	
Governance	Government Agency	10	-
	Local Government	1	-
			-
Researchers	Academics	6	-
Total		46	157

Table 5.3: Engagement by organisation

Team led			
<ul style="list-style-type: none"> • Statistics NZ • Treasury • Asia-Pacific Economic Cooperation (APEC) • Victoria University of Wellington x4 • Ministry for Primary Industries (MPI) • Sustainable Business Council • New Zealand Climate Action Network (NZCAN) • Ara Ake • Energy Efficiency and Conservation Authority (EECA) • Electricity Retailers of New Zealand (ERANZ) • NZ Electricity Authority • Ministry of Business, Innovation and Employment (MBIE) x3 • The Aotearoa Circle x2 	<ul style="list-style-type: none"> • Nelson Pine Industries • NZ Bankers Association • Responsible Investment • Beef and Lamb New Zealand • Department of Conservation • Infracom • Infrastructure New Zealand • Institute of Public Administration New Zealand (IPANZ), SOLGM • Mental Health and Wellbeing Commission • Ministry of Transport (MoT) • Parliament • The Treasury x3 • Air New Zealand • Environment Institute of Australia and New Zealand 	<ul style="list-style-type: none"> • Sustainable Business Council x3 • Cawthorn Institute • Simplicitate • Toitu • Wakatu Inc. • Greater Regional Wellington Council • NZ King Salmon • Freeman • Otago Daily Times • Stuff • Cycle Action Network (CAN) • Council of Trade Unions (NZCTU) • Waste Management 	

Forward planned engagement into October

- Please note that this list is not exhaustive as some engagement is still being organised

Sector teams' engagement		
1:1 Stakeholder meetings	Stakeholder workshops	
<ul style="list-style-type: none"> • Auckland Council • Landcorp (PAMU) • Transpower • Our Land and Water • Ecogas • Polytechnik Biomass Energy • Contact Energy • Otago University 	<ul style="list-style-type: none"> • Waste Sector • Policy experts (TBC) 	
Leadership engagement		
<ul style="list-style-type: none"> • Canterbury Farming • Te Tumu Paeroa • Forest and Bird • Kiwirail • 50 Shades of Green • Petroleum Exploration and Production New Zealand (PEPANZ) • Ministry of Foreign Affairs 	<ul style="list-style-type: none"> • World Wildlife Foundation (WWF) • Institute of Financial Professionals New Zealand Inc. (INFINZ Conference) • Electricity Network Association (ENA Conference) • National Asset Management Support (NAMS Conference) • Infrastructure Commission Board 	<ul style="list-style-type: none"> • Stats New Zealand • Building Nations (Seminar) • The Economist • Primary Industries Summit • Canterbury Employers' Chamber of Commerce • Institute of Judicial Studies

Appendix one: engagement workshops September/October 2020

Workshop 6:

Virtual workshop on bioeconomy looking at the bioeconomy and use of biomass (including waste), biofuels and building products to reduce Aotearoa's emissions. We brought together a mix of stakeholders (suppliers, consultants, industry, and academics) in forestry, waste and building to have a discussion on the opportunities and barriers for the bioeconomy to reduce emissions.

The kind of questions the workshop covered included:

1. What are the opportunities in New Zealand's bioeconomy, particularly around bio-fuels and building products?
2. How should we harness those opportunities?
3. What are some of the challenges or barriers to overcome?

Workshop details: 1 – 4pm on Tuesday 10 September

Forest Owners Association	David Rhodes
Indufor	Nigel Chandler Rosa Rivas Palma Matt Bovelander
Independent Forestry Consultant	Alan Bell
Azwood	Jonathan McKeown
BANZ	Brian Cox
Fonterra	Tony Oosten
Nature's Flame	Scott Fairbairn
Scion	Paul Bennett Florian Graichen Elspeth MacRae Peter Hall
Z Energy	Tina Frew
Waste management	Adam Weller
AirNZ	Lisa Daniell
BRANZ	Dr David Dowdell
Canterbury University	Dr Andy Buchanan
Scion & NZ Timber Design Society	Andrea Stocchero
Tamihere	Che Ross
Iwi leader interested in our kaupapa	Roimata Minhinnick
Ngai Tai Ki Tamaki	Lynette Penrose
NZ Green Investment Finance	David Woods
Akina Foundation	Louise Aitken
Sustainable Business Network	Rachel Brown
Te Uru Rakau	Jason Wilson
Oji Fibre Solutions	Murray Parrish

Workshop 7:

Virtual workshop on the waste sector looking at how the waste sector could contribute to Aotearoa’s transition to a low-emissions economy. The session will the the current and future state of the waste sector and ask for insights on what opportunities or barriers exist that could either help or hinder work to reduce emissions.

Workshop details: 1 – 3:30pm on Thursday 8 October

Sustainable Trust	Polly Griffiths
Kaicycle	Kate Daniel-Walmsley
Sustainable Taranaki	Erin Strampel
Go Eco	Jo Wrigley
All Heart NZ	Kate Hall
Envirohub BOP	Laura Wragg
Wanaka Wastebusters	Sophie Ward
We Compost/SuperTrash	Shannon Gormley
Zero Waste Network	Sue Coutts
Earthlink	Chris Ellis
Grey Lynn 2030 Transitions Trust	Brigitte Sistig
Waitaki Resource Recovery Trust	Trish Hurley
Para Kore	Kahurangi Carter
Grey Lynn 2030 Transitions Trust	Mary-Anne Parker
Nelson Environment Centre	Anton Drazevic
Xtreme Zero Waste	Rick Thorpe
Inspiring Communities	Kindra Douglas

Appendix two: engagement workshops survey summary of responses

The Climate Change Commission recently conducted a survey to understand the experience of participants who attended six engagement workshops held during August and September 2020.

High level findings:

- The survey was distributed to 139 attendees. We have received 20 responses so far. The average response rate for external surveys is 10% - 15% and we had a 14% response rate.
- 100% of respondents said they were able to share their point of view with the Commission.
- When asked if they would attend another workshop with us 80% said yes and 20% maybe.
- 100% of respondents said they were happy with the facilitators in each workshop and felt that they had a fair opportunity to be heard, there was good use of technology and the break-out rooms worked well.

When asked what could be done differently/changed comments included:

- A lot to cover in a short time
- Run well via Zoom but would prefer in person
- Wanted to discuss scenarios (and modelling)
- Have more organisations representing the private sector with regards to urban design
- You need to drill deeper on some of the opinions
- I wanted the agenda and information for the workshop earlier
- Summary after the workshop sent sooner
- Need more diverse rural groups – iwi, youth, etc.
- Ensure part of it at least is lifted to a higher, strategic level.

This feedback aligns with the Commission's thinking following the workshop and some changes have already been made to address the issues raised, for example the summary has been sent earlier and we are working to show stakeholders our modelling.

Some of the comments we received were:

- "Great work - keep it up - consultation is great"
- "Keep the facilitator"
- "I'm happy with how it went."
- "It all went very well"
- "A good chance to talk and hear from others"
- "Very well run for online"
- "Thx for inviting me. And all the best."
- "Having a call with Dr Carr and Jo H after made me feel respected and heard. That was a nice touch."
- "The Commission is undertaking good consultation so keep it up and use the workshop format to test our ideas as you develop them. Don't keep your thoughts secret and then produce an untested document which means that submissions have to focus on completely reshaping the ideas rather than improving them."

[A comprehensive findings document can be found here.](#)