

# Stakeholder Engagement Update – July 2020

## Purpose

1. The purpose of the paper is to give the Board an overview of the stakeholder engagement that the Commission has undertaken over the month of July 2020.
2. This is to provide transparency so that the Board can scrutinise our performance against the CCRA's requirements to publicly engage and consult, and to consider the results of public consultation on our advice.
3. How well the Commission engages with stakeholders will be a key determinant in giving effect to the requirements of the Act.

## Recap

4. The focus on engagement over July 2020 has continued to be on listening and discovering, and on building existing relationships:
  - Building the Commission's identity by explaining who we are, what our mandate is and what we will be delivering over the next 12 months
  - Specific discussions on the potential effects of the proposed closure of the Tiwai Point smelter
  - Continuing to test how we go about our work

## Next phase of engagement

5. We are now starting to hold specific workshops with technical stakeholders to test our initial thinking on specific mitigation options or issues, policy considerations, barriers and interventions, and different pathways that take into consideration the mitigation options identified.
6. The level of requests for leadership engagement has increased as lockdown restrictions has eased. It is expected this will continue to increase as the Commission continues to engage and will continue to be a focus for the engagement team.
7. We will continue with engagement that supports our strategic objective of building the Commission's reputation.

## Engagement log – July 2020

8. The below tables have been created to give a view of the breadth and depth of engagement over the previous month.
9. We are still refining the way we record our engagements and will continue to adapt this report as we do. We will further refine the sub sectors, and reporting against themes and topics, in each area against which we report.

10. When reviewing the log, we would particularly appreciate feedback on the following areas:

- A. Do you consider the engagement broadly consistent with our engagement principles, specifically these two:**
  - a. Protecting our independence;
  - b. Thinking smart – bearing in mind that we are a small organisation with limited capacity?
  
- B. As we move into our next phase of engagement, testing our assumptions, are there specific areas on which you think the Commission should focus?**

## Engagement by team

### 1. Heat, Industry and Power Team

The team has been focusing its work programme-led engagement on stakeholders with expertise in the (bioenergy) carbon capture and storage arena to help develop a Commission position.

We have also been engaging with pertinent stakeholders to understand the Onslow proposal and, alongside the Chair, to broaden our understanding of the implications of Tiwai.

Continued stakeholder engagement has been intended to flush out key strategic issues (like the future role of gas) or mitigation options like hydrogen

- Total number of engagements – independent of executive team: 15

**Table 1.1: Engagements by primary focus**

Subsector	Number of engagements this month	Number of engagements overall (from 1-Mar-20)
Energy sources	3	-
End users	11	-
Removals	1	-
Cross-cutting	0	-
<b>Total</b>	<b>15</b>	<b>55</b>

**Table 1.2: Engagements by entity type**

Entity type	Number of engagements this month	Number of engagements overall (from 1-Mar-20)
Umbrella organisations		-
Businesses	10	-
Governance	Central Government	4
Researchers	1	-
<b>Total</b>	<b>15</b>	<b>55</b>

**Table 1.3: Engagement by organisation**

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**Todd x 2**

**Golden Bay Cement**

**MBIE x2**

**EECA x2**

**Stantec**

**GNS**

**JLL**

**Hawkes Bay Airport**

**Methanex**

**Thomas Berly**

**Drax**

**Genesis**

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## 2. Land & Waste Team

Engagements in July focused on stakeholders with interest in native forests and accounting approaches for forests to help staff develop analysis for different approaches.

We also met with farming industry bodies, to talk about progress on emissions budgets and our approach to the NDC and methane target work. We met with He Waka Eke Noa to compare progress, and to talk about whether the Commission should provide early direction on their work programme.

From a business perspective, we talked with Ravensdown fertiliser company about the low-emissions fertiliser products they are producing, and precision agriculture about efficiencies and emissions reductions.

For waste, we met with Christchurch City Council and some consulting firms, as well as the Ministry for the Environment to discuss farm waste, emissions projections, waste-to-energy and other mitigation options.

We also met with new members of the land and waste TRGs.

- Total number of engagements – independent of the executive team 20

**Table 2.1: Engagements by primary focus**

Subsector	Number of engagements this month	Number of engagements overall (from 1-Mar-20)
<b>Growers</b>	8	
<b>Product Processors</b>		
<b>Waste</b>	7	
<b>Removals</b>	5	
<b>Cross-cutting</b>		
<b>Total</b>	<b>20</b>	<b>75</b>

**Table 2.2: Engagements by entity type**

Entity type	Number of engagements this month	Number of engagements overall (from 1-Mar-20)
<b>Umbrella organisations</b>	5	
<b>Businesses</b>	7	
<b>Governance</b>	4	
<b>Researchers</b>	3	
<b>Total</b>	<b>20</b>	<b>75</b>

**Table 2.3: Engagement by organisation**

<b>Tane's Tree Trust x2</b>	<b>Federated Farmers</b>	<b>Para Kore</b>
<b>MfE x 6</b>	<b>He Waka Eke Noa</b>	<b>Waste Management</b>
<b>Scion</b>	<b>Te Uru Rakau</b>	<b>Tonkin and Taylor</b>
<b>MPI x 4</b>	<b>Ravensdown</b>	<b>True North Consulting</b>
<b>Beef + Lamb NZ x2</b>	<b>Precision Ag</b>	<b>Christchurch City Council</b>

### 3. Transport Team

The transport team engagement over the past month has not been directed by a specific programme of work. We have been considering how best to engage to shaping our policy advice and receive feedback on mitigations. The team needs additional support (as do the other sector teams) to put in place the plan for technical engagement. There is now a plan to do this via workshops supported by Engagement and Comms team and an additional resource to support 1:1 meetings.

- Total number of engagements – 8

**Table 3.1: Engagements by primary focus**

Subsector	Number of engagements this month	Number of engagements overall (from 1-Mar-20)
<b>Modes</b>	2	-
<b>Fuels</b>		-
<b>Networks &amp; urban design</b>	4	-
<b>Cross-cutting</b>	2	-
<b>Total</b>	<b>8</b>	<b>31</b>

**Table 3.2: Engagements by entity type**

Entity type	Number of engagements this month	Number of engagements overall (from 1-Mar-20)
<b>Umbrella organisations</b>	1	-
<b>Businesses</b>	3	-
<b>Governance</b>	Central Government International	3 1
<b>Researchers</b>		-
<b>Total</b>	<b>8</b>	<b>31</b>

**Table 3.3: Engagement by organisation**

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ITS  
MRCagney  
Transpower  
Oliver Bruce  
OECD  
NZTA/MoT  
Orion Healthcare  
Henry Peach – Minister Genter’s  
office

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#### 4. Cross-cutting team (Emissions budgets team)

- Total number of engagements – 14 (Note that 8 of these were in conjunction with sector teams)
- Key themes and topics of discussion:
  - Commission’s forward work programme
  - Memorandum of understanding
  - Modelling, sharing data and results
  - Distributional impacts work
  - Rules for measuring progress towards emissions budgets and the 2050 target (scope and accounting decisions), including forestry accounting
  - Process and timing for ETS unit supply and price settings regulations
- Please note that Iwi/Maori engagement is reported within Te Mahere Whakamua
- Also note that some Cross cutting engagement is identified in other sections of this report and is labelled as such.

**Table 4.1: Engagements by primary focus**

Subsector	Number of engagements this month	Number of engagements overall (from 1-Mar-20)
<b>Cross-cutting</b>	14	-
<b>Total</b>	<b>14</b>	<b>59</b>

**Table 4.2: Engagements by entity type**

Entity type	Number of engagements this month	Number of engagements overall (from 1-Mar-20)
<b>Umbrella organisations</b>	3	-
<b>Businesses</b>		-
<b>Governance</b>	10	-
<b>Researchers</b>	1	-
<b>Total</b>	<b>14</b>	<b>59</b>

**Table 4.3: Engagement by organisation**

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Ministry for Business Innovation and Employment
Ministry for the Environment
Treasury
Ministry for Primary Industries
Department of Conservation
Te Uru Rākau
Scion
Beef and Lamb NZ
DairyNZ
Federated Farmers
Interagency data and modelling meeting

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### 11. Leadership (Board and/or CE)

- Total number of engagements – 24
- Key themes and topics of discussion:
  - Stakeholder relationship development and management
  - Updating the role of the Commission
  - Longer term economic recovery following Covid-19
  - The benefits of human centred design and how it could be incorporated into our work
  - Tiwai Point closure

**Table 5.1: Engagements by primary focus**

Subsector	Number of engagements this month	Number of engagements overall (from 1-Mar-20)
<b>Heat, industry, power</b>	4	11
<b>Land &amp; Waste</b>	2	13
<b>Transport</b>	3	4
<b>Cross-cutting</b>	18	65
<b>Total</b>	<b>27</b>	<b>93</b>

**Table 5.2: Engagements by entity type**

Entity type	Number of engagements this month	Number of engagements overall (from 1-Mar-20)
<b>Umbrella organisations</b>	NGO	-
	Industry Bodies	4
	Conference presentation	1
<b>Businesses</b>	Finance	-
	Industry	5
<b>Governance</b>	Central Government	12
	Iwi/Maori	1
		-
<b>Researchers</b>	University	-
<b>Total</b>	<b>27</b>	<b>93</b>

**Table 5.3: Engagement by organisation**

Victoria University	Fieldays 2020	Z Energy
MEUG	Refining NZ	BNZ
Reserve Bank	NZ Super Fund	Treasury
Ministry for the Environment	Minister Shaw	Minister Robertson
	Independent Crown Entities forum	Infrastructure Commission
MFAT	MPI	PM's Chief Science Advisor
MBIE	Aluminium NZ	
Forest & Bird	Motor Industry Association	National Iwi Chairs Forum
NZTA		
Road Transport Forum	Keith Turner	Stephen Tindall
<b>Climate Leaders Coalition</b>		

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## 12. Planned engagement – August and September

- Pleased note that this list is not exhaustive as some engagement is still being organised

<b>Sector teams' engagement</b>		
Technical Reference groups <ul style="list-style-type: none"> <li>• Heat, industry &amp; power</li> <li>• Transport</li> <li>• Land</li> <li>• Waste</li> <li>• Modelling</li> </ul>	Stakeholder workshops <ul style="list-style-type: none"> <li>• Transitions</li> <li>• Behaviour change</li> <li>• Rural communities</li> <li>• Local government – district</li> <li>• Local government – regional</li> <li>• Equity &amp; access to transport</li> <li>• Urban design</li> </ul>	Forums <ul style="list-style-type: none"> <li>• Youth</li> <li>• eNGOs</li> </ul>
<b>Leadership engagement</b>		
Bay of Plenty Regional Council	Ihirangi Energy	Beef and Lamb
Sustainable Business Council & Climate Leaders' Coalition	Todd Corporation	Minister Shaw
MfE	Greater Wellington Regional Council	Responsible Investment Webinar
Environment Institute of Australia and NZ	Canterbury Employers' Chamber of Commerce	NZ Bankers' Association

